

31 MARCH 2014

TO WHOM IT MAY CONCERN

RE: MR. RICHARD TURLINGTON

The following is my personal testimony for Mr. Richard Turlington, representing Pelli Clarke Pelli Architects (PCPA), as their principal architect on the Yale-NUS College (YNC) development project in Singapore.

PCPA had been engaged by the YNC as the architectural design consultant collaborating with local lead architect, Forum Architects on this liberal arts college development. The project involved the development of residential colleges, faculty apartments, teaching facilities, faculty offices, performance hall, sports and cultural facilities amongst others.

PCPA's significant role on the project was to provide the 'look and feel' of the project which meant the design of all the external facades and roofs of every building within the project. They were also responsible for the interior design of key spaces such as the dining halls, library and the performance hall.

Mr Turlington had been initially designated by PCPA to the YNC project during the design development through to tender documentation stage in the USA and was latterly deployed full time on the project site in Singapore during the contract administration stage. His role as the principal architect for PCPA involved the translation of PCPA's design ideas into actual construction by the appointed Main Contractor, Ssangyong E&C Ltd. This entailed very close technical and construction coordination with the lead architect, engineering consultants, specialist sub-consultants as well as Ssangyong and their appointed Nominated Subcontractors.

His duties also involved regular inspections of work done on site as well as off-site factory visits to check on elements such as the precast facade, metal roofs, window frames and glazing, door frames and leaves amongst many other trades. He was also instrumental in assisting YNC and the cost consultant in the management and control of change orders, providing good advice on value engineering options and alternative solutions.

As the Associate Director representing YNC, I enjoyed working closely with Mr. Turlington from the initial design development stage through to contract administration. Throughout my working time with Mr. Turlington, I have had much admiration for his unrelenting ability to put across his ideas to the YNC, project consultants and the contractors to ensure that PCPA's design intent was kept intact. At the same time he was very receptive to local needs and requirements and would make the necessary design changes to accommodate these. I would also like to commend Mr Turlington for his integrity, honesty and his willingness to accept constructive criticism for the enhancement of his work.

He also worked hard on the field and led the way in demonstrating his expertise and innate knowledge to local contractors whenever it was required, despite this being his first full time project in Asia. I also found him to be extremely adept in producing excellent technical detailing in support of PCPA's design and his nous in answering difficult questions thrown at him during the long-drawn technical meetings and workshops.

On a personal level Mr Turlington has got on very well with the great majority of the project consultants and contractors who come from various backgrounds and nationalities and has always been willing to engage in a variety of social activities with his local counterparts.

I am very sure that Richard Turlington has become a much better architect and enriched himself on a personal level through his work experience on the Yale-NUS College project. I wish him the best on his future endeavours and am very certain that he will put to good use all that he has learnt on this project to augment the already excellent skillset that he possesses.

Yours sincerely,



GANESAN PONNIAH

Associate Director

Yale-NUS College Design & Construction